

2024

ANNUAL REPORT



Forging Our Shared Future



Global
Communities





FORGING OUR SHARED FUTURE

In 2024, the world faced a series of challenges that tested humanity's resilience in unprecedented ways — from ongoing conflicts and widening health inequities to catastrophic natural disasters that struck places already weakened by poverty and other instabilities. Our teams, as always, confronted these challenges hand in hand with local communities and partners, driven by a shared determination to forge a path forward.

The deeply interconnected nature of our world means that a crisis in one region can amplify vulnerabilities in another, underscoring the importance of solidarity and collaboration. At Global Communities, we embrace this undeniable connection and work at the grassroots level to blend local ingenuity with global insights, ultimately co-creating sustainable solutions that restore dignity, expand opportunity, and strengthen resilience.

The progress we achieved in 2024 would not have been possible without these collective efforts. As we look ahead, we remain committed to building on this momentum and forging a shared future defined not by the challenges we face, but by the courage, creativity, and compassion we bring to overcoming them.



Where We Worked in 2024

Our global reach spanned five continents, nearly 30 countries, and thousands of communities in 2024.



Americas

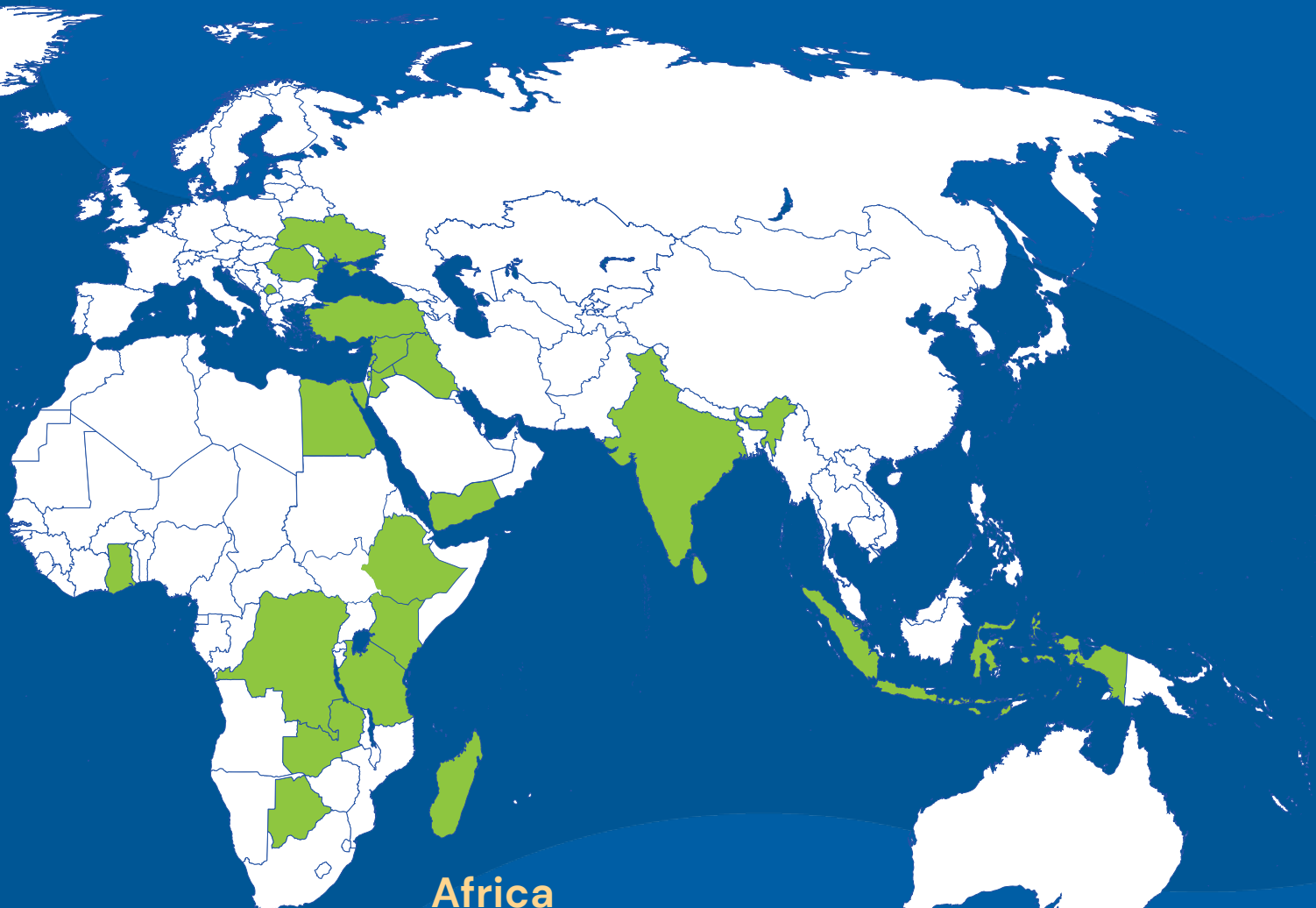
Argentina
Brazil
Colombia
Guatemala
Honduras
Mexico
United States

Middle East

Iraq* Turkey
Jordan* West Bank/Gaza*
Lebanon* Yemen
Syria

Europe & Asia

India
Indonesia
Kosovo
Romania*
Sri Lanka
Ukraine



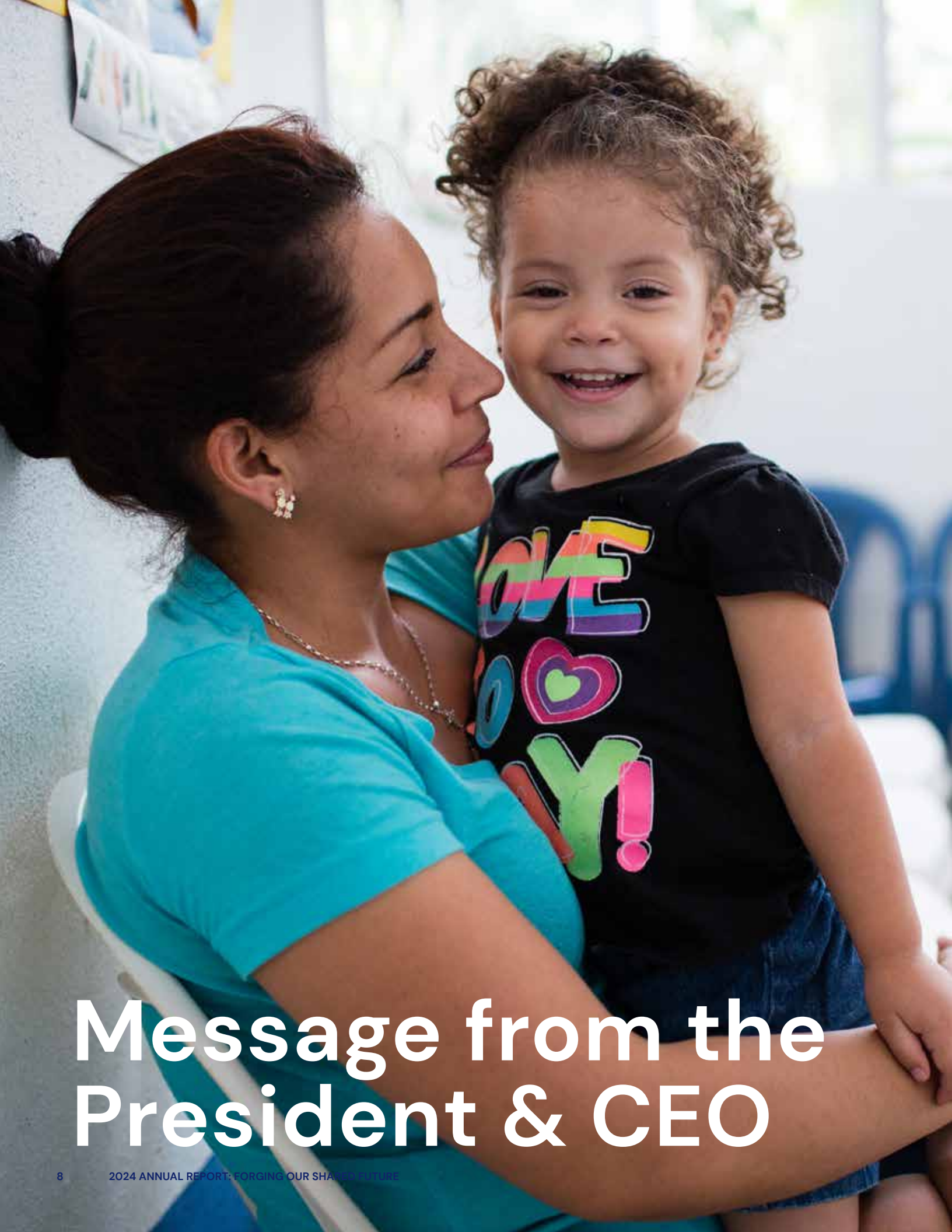
Africa

Botswana Kenya
DRC Madagascar
Egypt Tanzania
Ethiopia Zambia
Ghana

**In these countries, Global Communities lends to micro-, small, and medium-sized enterprises to increase financial inclusion and create jobs under Vitas Group, a Global Communities Partner.*







Message from the President & CEO

Dear Friends,

As I look back on 2024, I am struck not only by the challenges communities faced, but by the extraordinary courage, compassion, and ingenuity that carried people through. This was a year marked by conflict, climate shocks, and deepening injustices — yet everywhere I traveled, I saw something stronger than the crises themselves: people and communities refusing to give up on one another.

That spirit of solidarity is at the heart of Global Communities. It is what carried us across nearly 30 countries this year, working side by side with community leaders, local organizations, governments, and partners who share the belief that every person deserves safety, dignity, opportunity, and hope.

Moments of Progress and Possibility

In 2024, we reached important milestones that will shape our impact for years to come. Our combination with IntraHealth International brings together more than a century of health expertise. Together, we're better positioned to help countries strengthen primary health care and ensure families get quality care — even in hard-to-reach places.

I saw that commitment come to life in Ghana, where the launch of the Health Voyager boat connected island communities on Volta Lake to health services many had never been able to access. And in the north, new solar-powered water systems brought clean water to thousands of families, transforming daily life in immediate, tangible ways.

Across Latin America and Africa, children returned to classrooms with full plates and brighter futures; farmers adopted new tools to secure food for their families; and, mothers in Indonesia received the care and nutrition needed for healthy pregnancies. These moments, small and large, built a sense of possibility in a year when it was sorely needed.

Standing with Communities Through Crisis

Some of the most profound examples of resilience came from places facing ongoing conflict. In Ukraine, we supported families displaced from their homes with shelter repairs, cash assistance, and safe spaces for children to play and heal. In Gaza, our teams — many affected by the crisis themselves — worked tirelessly

to deliver food, water, and essential supplies under unimaginably difficult conditions.

And in Syria, after years of turmoil, we helped families take hopeful steps toward recovery by restoring water systems, supporting farmers, and improving access to essential services.

What stayed with me most this year were not the statistics, but the stories. A Ukrainian mother finally able to heat her home. A Guatemalan woman celebrating her first savings milestone with her Women Empowered group. A Syrian farmer harvesting a crop he feared he would never plant again. These are the moments that reminded us why our work matters.

Looking Ahead with Gratitude and Hope

As we move into a new year, I carry with me profound gratitude — for our incredible staff around the world, for the communities who welcome us as partners, and for each of you whose trust and generosity fuel this mission.

Global Communities will continue to show up wherever we are needed — in moments of crisis, in seasons of rebuilding, and in the long, steady work of strengthening systems that help communities flourish. The road ahead will not be easy, but we have never faced it alone. And that makes all the difference.

Thank you for standing with us, for believing in this work, and for helping create a future where dignity and opportunity are within reach for all.

With heartfelt appreciation,

Carrie

Carrie Hessler Radelet
President & CEO
Global Communities





Global Health

Global Communities helps people get the health care they need, in ways that work for them, so individuals and families can live healthier lives.



Merging Expertise to Multiply Impact

In May 2024, IntraHealth International became a subsidiary of Global Communities. This strategic step expands our expertise in global health and enhances the way we serve communities in times of crisis and throughout long-term development. Together, we draw on 117 years of combined experience in more than 50 countries. At a time when the need for humanitarian aid and accessible health services continues to grow, our shared knowledge and capabilities make us the partner of choice for countries aiming to strengthen primary health care, build resilience, and apply data-driven strategies to shape healthier futures. Working hand in hand with local partners, we are protecting hard-won progress, expanding equitable access to care, and building stronger, more connected systems that prepare communities to meet future challenges with confidence.



Advancing Health and Water Access Across Ghana

In 2024, Global Communities took bold strides to make health care and clean water more accessible for remote and underserved communities across Ghana. In February, with support from the U.S. government, we acquired and commissioned the Health Voyager, a 20-foot boat designed and built in Ghana to navigate Volta Lake. The vessel was formally handed over to the Ghana Health Service, along with four vehicles and 30 motorcycles, to strengthen community outreach. For the first time, health staff can now bring care directly to 185 island communities across four districts, reaching more than 230,000 people once cut off from routine medical services.

Just two months later, another milestone followed in northern Ghana. On April 18, 2024, community members, local leaders, and government officials gathered to celebrate the launch of two solar-powered water systems built under the Enhancing Water, Sanitation and Hygiene (En-WASH) project, also funded by the U.S. government. Together, the new systems will provide safe water to more than 20,000 residents in nine communities, including two health centers and two schools.

By the close of 2024 – the final full year of implementation for En-WASH – Global Communities had connected more than 203,000 people to safe drinking water and 158,000 to improved sanitation. Over the lifespan of the project, we installed 137 new mechanized water systems and built more than 16,000 household latrines in high-need communities across the Upper West and Northern regions of Ghana.



Nurturing Strong Starts in Indonesia

The path to a healthy future begins long before birth. In Indonesia, Global Communities is partnering with local health workers and researchers to ensure mothers and newborns receive the care and nutrition they need to thrive from the very start.

With funding from Kirk Humanitarian and through an implementation research study with the University of Indonesia’s Center for Family Welfare (PUSKA UI), we began incorporating multiple micronutrient supplements (MMS) into our antenatal care program in 2024. MMS are a blend of 15 essential vitamins and minerals often referred to as prenatal vitamins that help prevent nutrient deficiencies which can lead to pregnancy complications and poor birth outcomes.

Building on early success, the initiative expanded to four additional subdistricts in Banten Province: Majasari, Bojong, Menes, and Saketi. More than 3,400 pregnant women are now receiving MMS through public health centers, improving maternal health, supporting safer deliveries, and giving babies a stronger start in life.

Expanding Support for Health and Home

In 2024, Global Communities' Healthy Start program deepened its roots across Southern California, expanding its trusted circle of care. Alongside launching new services in San Bernardino, the team began a new program cycle in San Diego and extended support to parents in Riverside County.

Perinatal Navigators and Care Coordinators guided more than 400 families through pregnancy and postpartum care, celebrating hundreds of healthy births with no maternal or infant deaths. With support from private donors, Healthy Start introduced specialized services for Afghan refugee families for the first time. Parents joined new midwife-led prenatal groups and lactation support sessions that offered trusted clinical guidance and community connection. And staff members became certified car seat safety technicians, adding another layer of support for new families.

Through two local Healthy Start consortia, we continued addressing the social and environmental factors that shape birth outcomes, from housing and air quality to access to midwives and lactation consultants. A new Enhanced Care Management pilot served more than 100 individuals and successfully connected clients to over \$100,000 in housing assistance, helping them find stability and hope for the future.





Food Systems

Together with families, farmers, teachers, cooperatives, local governments, and private partners, we're building food systems that nourish, empower, and endure — no matter what lies ahead.



Cultivating Seeds of Change in Brazil

Global Communities Brazil marked a meaningful milestone in 2024 as the local team celebrated its 10th anniversary. What began as a single partnership with the John Deere Foundation in Horizontina has grown into an expansive portfolio driving sustainable development across eight states. Among the year's highlights were two programs that strengthened smallholder farming and promoted sustainable food production.

Through Prospera ("Prosper" in Portuguese), we supported farmers across five northeastern states to increase productivity, improve food security, and adopt climate-smart technologies. Funded by Corteva Agriscience and Yara International, with support from Massey Ferguson, the program helped connect the entire corn value chain through a digital platform that linked producers to markets, resources, and technical expertise. In 2024, Prospera trained 5,281 farmers and improved the lives of more than 14,259 people in 304 municipalities.

In partnership with Comerc Energia, Global Communities also strengthened sustainable farming in São José do Belmonte by introducing a demonstration field and Prospera training for 20 smallholder farms. These efforts equipped farmers with practical knowledge and tools to enhance productivity, resilience, and long-term sustainability in the region's agricultural sector.



Nourishing Learning, One Meal at a Time

In 2024, Global Communities continued advancing school meal programs that are improving children's health, boosting classroom attendance, and shaping brighter futures across Africa and Central America. With funding from the U.S. government, we reached more than 470,000 people, the majority of whom are schoolchildren, with nutrition, hygiene, and literacy support in four countries.

In Madagascar, we provided daily nutritious meals to 47,472 students, helping boost attendance while improving children's overall well-being.

Beyond meals, our program rehabilitated 151 schools with improved water sources, sanitation facilities, or other upgrades, creating healthier, more resilient learning environments.

In Guatemala, Global Communities and our partners reopened school kitchens that had been closed since the pandemic, restoring a vital source of nourishment for children. The effort reactivated local supply chains, strengthened ties between schools and families, and ensured 69,395 students once again had access to daily meals that fuel learning and growth. We also reached 16,744 students with health and nutrition sessions and rehabilitated 59 schools with new sanitation facilities and water systems.

Building Food Security for the Future

By strengthening how families grow food and manage water today, Global Communities is helping ensure they can thrive in the face of tomorrow's challenges. Through the Honduras Agricultural System Support (HASS) program funded by the U.S. government, farming families in Honduras' Dry Corridor gained the knowledge, tools, and connections to sustain their livelihoods well into the future.



By the close of 2024 — the final full year of program implementation — HASS had improved food and water security for 14,764 households across 50 communities through climate-smart agriculture and innovative water harvesting practices. Program participants like María Martínez were among thousands who turned family gardens into dependable sources of nutrition and income, sharing what they learned and cultivating a culture of self-reliance.

“This is the first time that a project has come to the community to provide training to improve farming techniques,” María shared. “Before, we managed to produce six loads of corn and now, we manage 14. ... We now have guaranteed food for a longer time.”

The program also provided cash and voucher assistance to 1,500 vulnerable households, helping farming families who rely on agriculture stay afloat during the lean season.





Humanitarian Assistance

We respond to crises with urgency and compassion, delivering lifesaving food, shelter, and clean water to communities affected by disaster and conflict. As recovery begins, we help people regain stability by creating jobs, reviving local markets, and restoring essential services that lay the foundation for opportunity to rise again.





Restoring Dignity and Hope in Ukraine

Across Ukraine, thousands of families affected by the war found stability and renewed hope through the Community-Led Emergency Action and Response (CLEAR) 2 program. Working with local partners, Global Communities reached more than 41,000 people across 7 oblasts with lifesaving assistance, safe shelter, and renewed opportunities to earn a living.

Families displaced by the war received essential items such as blankets, cooking supplies, hygiene kits, and cash assistance to help cover rent or heating costs during harsh winter months. CLEAR 2 also completed 370 shelter repairs and piloted a digital voucher system that allowed recipients to select the hygiene products they needed most. This approach restored both dignity and control during a time of great uncertainty.

More than 10,500 children found comfort and learning opportunities in safe spaces supported by CLEAR 2. Over half of the 2,337 child protection activities used Sesame Workshop materials to promote play, emotional healing, and positive parenting. Local partners organized nearly 4,700 protection events to help survivors of gender-based violence, families under extreme stress, and people in urgent need of safe shelter or psychological support.

Finally, CLEAR 2 supported economic recovery by helping small businesses reopen and create jobs. Through 140 grants totaling nearly \$590,000, entrepreneurs in 37 communities began to restore local markets and livelihoods that keep communities strong, from food production and repair shops to health care, education, and IT services.

Forging Relief, Recovery, and Resilience in Gaza

In 2024, Global Communities continued its humanitarian response in Gaza, providing lifesaving assistance under extraordinary and often dangerous conditions. Our local teams persevered through ongoing instability and the same shortages of food and water faced by the people they served, ensuring critical aid reached those most in need.

Working with the World Food Programme, the Bank of Palestine, and civil society partners, we coordinated large-scale relief efforts that provided more than 5.4 million hot meals and reached an



estimated 1,000,000 people, or nearly half of the total population in the Gaza Strip, with essential food assistance. Thousands of families received shelter materials and winter supplies to help them stay safe and warm. Through our WASH initiatives, we delivered clean water, hygiene kits, and sanitation services to over 1,000 displaced people, reducing the risk of disease and restoring dignity in daily life.

Even as the crisis deepened, Global Communities helped communities look to the future. With support from the Swedish Government and the Palestine Investment Fund, we awarded recovery grants to 33 local entrepreneurs and enterprises, enabling them to reopen bakeries, shops, and home-based businesses that brought renewed hope and economic activity to their neighborhoods.

In a year marked by immense loss and heartbreak, our work in Gaza helped families not only survive the crisis but take meaningful steps toward recovery.



Supporting a New Chapter for Syria

After more than a decade of conflict, 2024 brought a fragile but undeniable shift in Syria. The fall of the Assad regime in December marked a turning point for millions who had endured years of displacement, uncertainty, and loss. Violence began to subside, and for the first time in years, the prospect of recovery and return felt within reach.

Throughout this historic year, Global Communities and our partners worked to meet urgent needs while laying the groundwork for renewal through the Lifesaving Interventions

for Emergencies (LIFE) program. Funded by the U.S. government and active since 2016, LIFE supported communities across Aleppo, Al-Hasakeh, Ar-Raqqa, Deir ez-Zor, and Idlib with safe water and sanitation, rehabilitation of essential infrastructure, agricultural recovery, and food, cash, and voucher assistance.

In 2024 alone, LIFE improved living conditions for more than 130,000 people in Atmeh Camps, distributed over 100,000 food baskets in northeast Syria, and supported 500 farmers and local bakeries in Aleppo to keep bread affordable and accessible. These efforts sustained families through uncertainty and strengthened local systems preparing for recovery.

As stability grows, LIFE is helping Syrians return home safely and with dignity, repairing houses, restoring livelihoods, and reigniting hope for a country slowly beginning to rebuild.





Financial Inclusion

We create opportunities for individuals, communities, and businesses to meet their needs and drive lasting economic growth. We believe everyone can climb the economic ladder — from informal to formal markets, from surviving to thriving — improving their well-being and resilience.





Honoring a Legacy Built on Savings, Solidarity, and Strength

Before the celebration came the work: saving a little each week, sharing skills, and backing bold ideas. Over 10 years, that steady commitment has transformed lives and communities through the Women Empowered (WE) initiative in Guatemala, which celebrated its milestone anniversary in 2024. What began as a small pilot project in Huehuetenango has evolved into a national network that has helped more than 25,000 women save, lead, and build brighter futures.

Through 1,600 WE groups in 42 municipalities, members — nearly all women — have collectively saved more than 13.7 million quetzales (\$1.7 million) and issued 5.6 million quetzales (\$728,000) in loans. These groups have become spaces for collaboration, entrepreneurship, and mutual support, helping women launch small businesses, improve household stability, and play vital roles in times of crisis.

At the 10th anniversary celebration in Guatemala City, partners from the U.S. and Guatemalan governments, the United Nations, and civil society came together to recognize a decade of shared progress. The event reflected one simple truth: when women have access to opportunity and the confidence to act on it, entire communities move forward.

Expanding Financial Literacy in Oral Communities

Two-thirds of the world's 800 million non-literate adults are women. In oral-language communities, where communication is spoken rather than written, financial information on paper or screens can be difficult to interpret. This leaves many vulnerable to loss and dependent on others to manage their money.

In Ethiopia's South Omo region, Global Communities set out to address this challenge through WE Record!, an Oral Information Management (OIM) solution for community-based savings groups. Developed with My Oral Village under the U.S. government-funded Resilience in Pastoral Areas South project and supported by private funders, the initiative built financial literacy among Women Empowered (WE) group members using culturally tailored tools designed for oral learners.



Building on a 2022 pilot with 12 groups, WE Record! expanded in 2024 to reach 25 WE groups across South Omo. Through hands-on numeracy lessons and recordkeeping tools featuring pictures, icons, and calculators, participants learned to record savings, track loans, and calculate balances with growing confidence.

An endline review confirmed clear progress. At the start of the pilot, only 11% of participants could write a single-digit number; by the end, 69% could do so. Members' confidence in their groups also increased. Trust in the accuracy of share and loan balances rose from 70 to 90%, and confidence in knowing how much money was stored in their savings lockboxes grew from 58 to 88%.



Advancing Economic Opportunity and Civic Trust in Sri Lanka

As the Social Cohesion and Reconciliation (SCORE) Activity drew to a close in 2024, its impact could be seen across Sri Lanka in stronger livelihoods, renewed civic trust, and communities working together toward lasting peace. Funded by the U.S. government and implemented by Global Communities, SCORE operated over 6.5 years in 14 districts to advance reconciliation and foster economic inclusion among marginalized and conflict-affected groups.

A cornerstone of SCORE's impact was its economic empowerment strategy, which strengthened access to essential services and

sustainable job opportunities for those most at risk of being left behind. In collaboration with government institutions, civil society organizations, and private sector partners, SCORE helped communities recover from the 2019 Easter bombings, adapt during the COVID-19 pandemic, and rebuild amid the worst economic crisis in Sri Lanka's history.

Through business training and mentorship, women-led cooperatives and micro-entrepreneurs expanded their enterprises, while farmers and fishers gained access to modern equipment, new markets, and climate-smart practices that boosted their incomes and agricultural productivity. For many, these opportunities restored not only financial stability but also dignity, self-reliance, and a renewed sense of purpose.

By creating jobs, increasing incomes, and strengthening civic trust, SCORE helped communities overcome adversity and move toward greater resilience and shared prosperity.

Building More Adaptive, Connected, and Inclusive Financial Systems

In 2024, Vitas Group, a Global Communities Partner, demonstrated remarkable adaptability and resilience amid significant geopolitical and economic challenges. Despite the continued devastation in Gaza and Lebanon's most severe conflict since 1990, Vitas Palestine and Vitas Lebanon remained operational, carefully managing their businesses to stay ready to serve clients once conditions stabilize. Vitas Palestine continued supporting its 60 staff in Gaza despite suspending operations there, while Vitas Lebanon partnered with Global Communities to assist in humanitarian efforts.



Vitas Iraq advanced its transformation from a nonprofit to a for-profit entity. After navigating political pressure directed at international NGOs in Kurdistan, the organization successfully renewed its registration. This also allowed Global Communities to support humanitarian work in Syria. Operational performance improved significantly throughout the year. Portfolio quality improved as well, following Vitas Iraq's shift from dollar lending to Iraqi dinar lending in mid-2023.

Vitas Romania marked its 30th anniversary with a full digital transformation that now enables nationwide lending through a new digital platform. This innovation drove a 26% increase in portfolio growth and reinforced Vitas Romania's position as a leader in technology-driven financial inclusion.

Across the network, Vitas Group also began developing WebAbacus 3.0, a new loan management system that will help lenders integrate technology more effectively, enhance client service, expand product offerings, and improve operational efficiency.

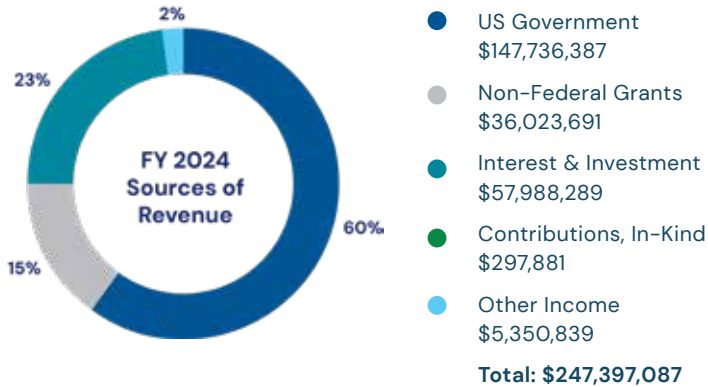
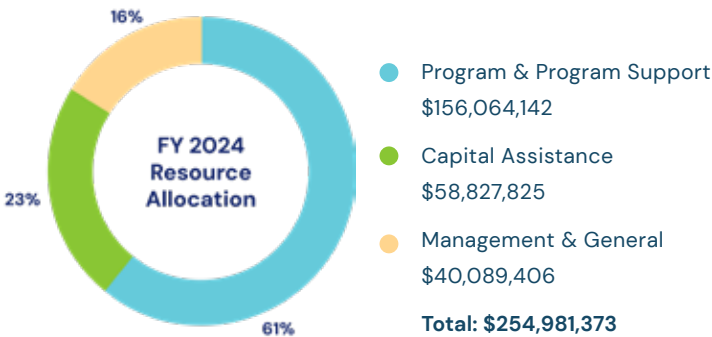


Our Financials

Our reputation is built not just on results, but on how we achieve them: with transparency, fiscal discipline, and deep respect for the resources entrusted to us.

	FY24	FY23
Revenue	247.4	248.4
Expenses	255.0	259.8
Year End Operating Results	-6.7	-1.8
Change in Net Assets	-7.6	-11.4
Less Change in With Donor Restrictions	-0.9	-9.6
Total Net Assets	171.6	169.5
Without Donor Restrictions	129.6	134.6
With Donor Restrictions	42.0	34.9
Liquidity/Current Ratio	2.8	2.3
Program Services & Program Support	61%	63%
Capital Assistance	23%	23%
Management & General	16%	14%

For the periods ending: Sept. 30, 2024 & Sept. 30, 2023
 Revenue, Expenses, Year End Operating Results and Net Assets are presented in Millions.



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