2025 ANNUAL REPORT

Global Communities

Driven by Hope:

Building Together for What's Next



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Photos contributed by Steve Adams, Gesler Castillo, Alice Diamond, Familia Imara program, Global Communities staff, Michel Goff, Rashid Hamis Kindamba, IntraHealth International, Sanofi, and Trevor Snapp.

Mission

We bring together local and global insights to save lives, expand opportunity, and fuel brighter futures.

Vision

We envision a world of expanded opportunity, where crises give way to resilience and all people thrive.

Approach

We build powerful public-private partnerships to unlock the resources, expertise, and momentum needed to drive real progress.





MESSAGE FROM THE PRESIDENT & CEO

Dear Friends,

2025 was a year of extraordinary transition.

The forces reshaping the humanitarian and development landscape arrived with a speed and scale few could predict, challenging long-held assumptions and calling upon all of us to act with courage, clarity, and purpose. What may be less visible is how we responded. Alongside our partners and the communities we serve, we adapted — finding new ways to solve problems, strengthen partnerships, and build a pathway forward.

That response — the resilience, creativity, and determination behind it — is the story of this year.

Across Global Communities, we remained focused on what has always mattered most: bringing together local ingenuity and global insights to save lives, expand opportunity, and fuel brighter futures. We supported efforts to improve health, strengthen food systems, expand economic opportunity, and help communities recover from crisis. While the environment around us changed dramatically, our purpose did not.

Hope is often misunderstood as optimism or certainty. But the hope I witnessed throughout the year and across the globe looked different.

It looked like health workers showing up, even in the midst of crisis, so patients could receive essential medicines and care.

It looked like clean water and a warm meal reaching families displaced by war.

It looked like a small loan helping an entrepreneur rebuild her business.

It looked like fields being prepared for the next planting season after years of drought.

Most of all, it looked like people refusing to let disruption define their future.

Hope was not a feeling. It was an action. It was a choice.

As we look ahead, Global Communities will continue to meet change with courage, focus, and agility, guided by the people and places at the center of our work. We are deeply grateful to our donors, partners, and supporters whose commitment made this work possible during a year that tested institutions across our sector in ways few could have anticipated.

The future will demand fresh thinking and sustained commitment. It also presents an opportunity to create stronger, more durable solutions rooted in local knowledge, leadership, and experience. As we build together for what's next, we do so with confidence in what we can accomplish together and a determination to honor the trust placed in us.

With heartfelt appreciation and hope,

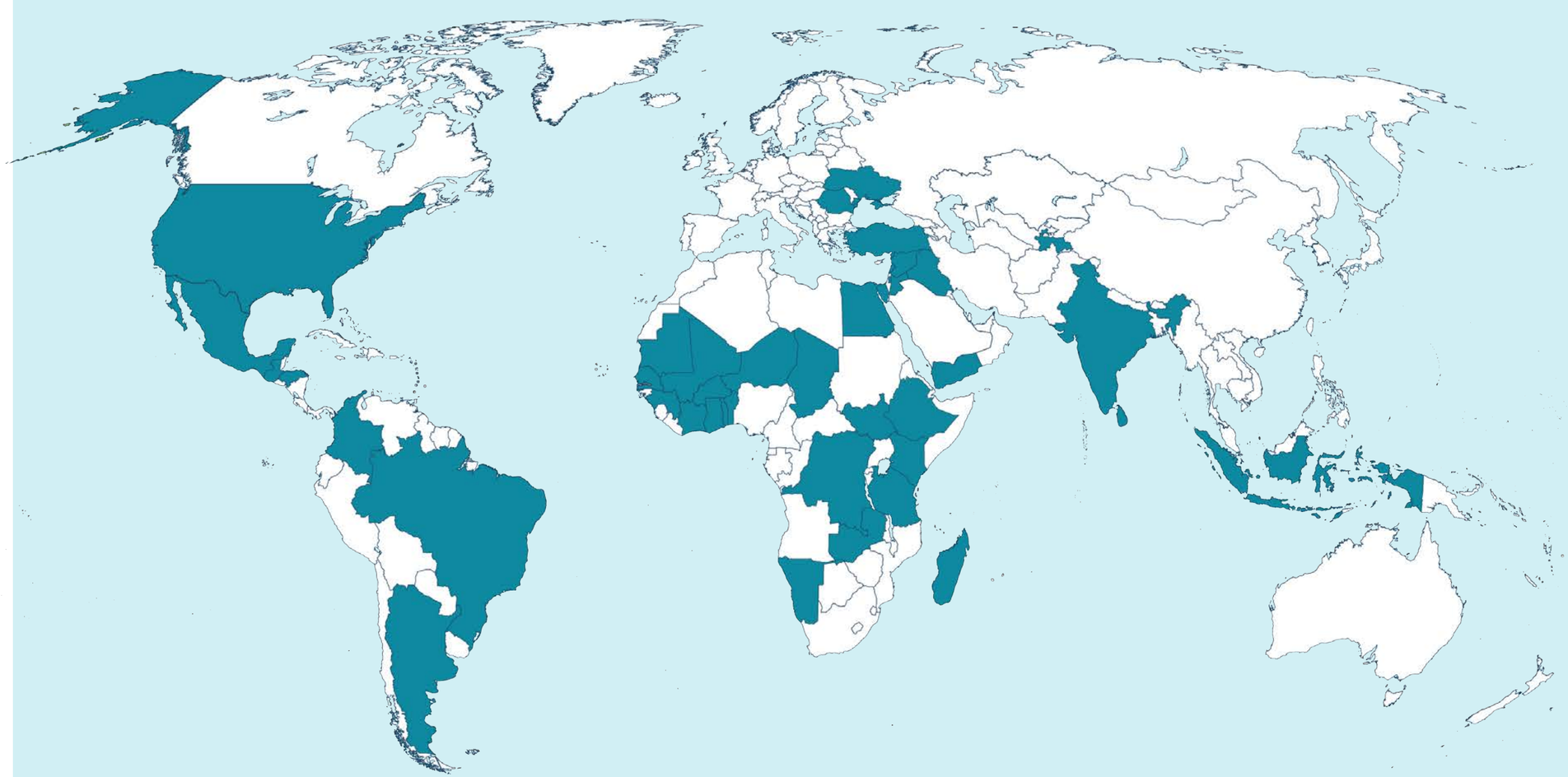
Carrie

Carrie Hessler-Radelet
President & CEO
Global Communities



Our global reach spanned five continents, over 40 countries, and thousands of communities in 2025.

Where We Worked in 2025



Americas

Argentina
Brazil
Colombia
Guatemala
Honduras
Mexico
United States

Africa

Benin
Burkina Faso
Chad
Côte d'Ivoire
Democratic Republic of the Congo (DRC)
Ethiopia
Ghana
Guinea
Kenya
Madagascar
Mali
Mauritania
Namibia
Niger
Senegal
South Sudan
Tanzania
Togo
Zambia

Middle East

Egypt*
Iraq*
Jordan*
Lebanon*
Syria
Türkiye
West Bank and Gaza*
Yemen

Europe & Asia

India
Indonesia
Romania*
Tajikistan
Sri Lanka
Ukraine

**In these countries, Global Communities lends to micro-, small, and medium-sized enterprises to increase financial inclusion and create jobs under Vitas Group, A Global Communities Partner.*

GLOBAL HEALTH

Driven by Hope, Grounded in Care

For many families, hope begins with health. It starts with a safe pregnancy, a healthy newborn, a trusted health worker, or the confidence that care will be there when it's needed most. Yet for millions of people around the world, access to quality care remains out of reach. Where a person lives, what resources are available, and if trained health workers are nearby can all influence their ability to get the right care at the right time.

At Global Communities, our global health programs advance inclusive access to quality care while strengthening the systems that make healthier futures possible. From maternal, newborn, and child health to nutrition, family planning, and workforce development, we work alongside local partners to help ensure health services are available, accessible, and responsive to community needs.

In 2025, amid significant changes across the humanitarian and development landscape, Global Communities and IntraHealth International, A Global Communities Partner, continued working with communities facing poverty, conflict, climate shocks, and geographic isolation. Across countries in Africa, South America, and Central America, as well as communities in the United States and Asia, we expanded access to care, supported frontline health workers, and strengthened the systems families rely on every day.







Lasting health improvements depend on strong local leadership and trusted networks of care that connect women, children, and families to quality services at every stage of their lives. Driven by this need, we will continue working with communities and governments to improve not only the delivery of care, but also the institutions and infrastructure that sustain healthier futures for generations to come.

One Visit, Many Possibilities

In Burkina Faso, midwife Rachelle Gamba sees every day how access to quality care can change the course of a family's future.

Through INSPiRE: Women's & Newborn Health in West Africa, she has witnessed a critical shift in how care is delivered at the health center where she works. Women no longer receive care for just one need at a time. Maternal health, newborn care, nutrition, and family planning services are delivered together, helping families access more comprehensive support during a single visit.

"Integration is working. It saves lives and positively transforms the way we serve our community," Rachelle shares.

One woman arrived at the health center pregnant with her sixth child after experiencing five closely spaced pregnancies. During her visit, Rachelle and her colleagues discussed family planning options that could help protect the health and well-being of both the mother and child. After safely delivering her baby, the mother chose a long-acting contraceptive method that would give her time to recuperate and care for her family.

Later, the mother shared, "I'm really happy. Thanks to this, I'll be able to rest like other women and let my child grow in good conditions before the next pregnancy."

For Rachelle, moments like these demonstrate the value of care that sees the whole person, not just the immediate need. Women often arrive seeking one service and leave with additional knowledge, support, and resources to make informed decisions for themselves and their families.

As community trust in the health system grows, women increasingly encourage friends, neighbors, and relatives to seek care as well, extending the impact far beyond a single clinic visit.

Scaling Solutions That Save Lives

Rachelle's experiences reflect a broader effort underway across West Africa. Through INSPiRE, eight countries are making it easier for women and families to receive comprehensive care by offering multiple health services during a single visit. Rather than navigating multiple appointments and providers, families can access a range of essential services throughout pregnancy, childbirth, and early childhood. This includes maternal health services, nutrition counseling, family planning, postnatal care, and child immunizations, providing more coordinated support during some of life's most important transitions.

What began as a proven model in a handful of districts is now helping governments strengthen health systems on a national scale. Countries are developing their own implementation plans, mobilizing resources, improving data systems, and expanding integrated services through existing health infrastructure. By building on local leadership and country ownership, INSPiRE is paving the way for progress that can continue long into the future.

That same commitment to locally led, sustainable progress guides our broader global health work. From Guatemala's Casa Materna, which has helped thousands of women safely navigate pregnancy and childbirth, to community health worker programs in Indonesia, we partner with communities to improve connection to care and strengthen the systems that support healthier lives. We are also advancing maternal and child health initiatives across the United States, so more families can access the services they need to survive and thrive.



Global Health
by the Numbers

3–4x
increase in postpartum family planning participation through INSPiRE's integrated service delivery across participating countries

14,826
health facilities across eight West African countries implementing the INSPiRE model

6,912
nurses and midwives in training benefited from updated curricula and enhanced clinical learning opportunities in Senegal, Niger, and Mali

157
nurses and midwives trained in Senegal to strengthen integrated reproductive, maternal, and newborn health services

285
community health workers trained in Senegal to strengthen integrated health services

125,000+
Mayan women served through Casa Materna in Guatemala in the last 25 years

20,000+
safe deliveries supported by Casa Materna without a single maternal death

500+
people served through case management in San Diego through Healthy Start

201
mental health therapy sessions conducted by Healthy Start in San Diego

These figures reflect cumulative and multi-year results from Global Communities' global health programs and partnerships and are not limited to fiscal year 2025. Significant funding disruptions affected many programs in 2025, but these metrics demonstrate the lasting impact of investments made over time and the foundation that makes building together for what's next possible.

FINANCIAL INCLUSION

Opportunity Starts with Access

Economic opportunity begins when people have the tools and resources to invest in themselves, support their families, and pursue their aspirations. Whether it's a farmer expanding a business, a woman joining a savings group, or an entrepreneur obtaining credit for the first time, access to financial services and markets can unlock new possibilities for growth and resilience.

At Global Communities, financial inclusion is about helping more people turn those possibilities into meaningful progress and a chance to build a better future for themselves and their families.

In 2025, even as shifting circumstances affected programs around the world, Global Communities continued to connect people with the resources, relationships, and opportunities they need to fuel brighter futures. In diverse environments, from crisis zones to communities working to build opportunity, we helped people strengthen their livelihoods, grow businesses, and participate more fully in local economies.

While lasting economic progress is built step by step, these efforts laid the groundwork for what comes next by supporting people at every stage of their economic journey.







How Esmeralda Grew Her Flock and Her Future

In the highlands of Guatemala, poultry farmer Esmeralda Mirtala Castillo is turning years of hard work into new opportunities for herself, her family, and her community. In a region where eggs are a critical and affordable source of nutrition for children and families, her growing enterprise is contributing to both local livelihoods and food security.

During 2025, Esmeralda continued expanding her poultry business through a U.S. Department of Agriculture–funded program implemented by Global Communities from October 2021 through March 2026. The initiative provided family farmers across Quiché and Huehuetenango with practical training, ongoing technical support, and links to buyers. As a result, participants increased production, reached new customers, and earned higher incomes, including through sales to local schools.

Equipped with new skills, secure water storage systems, production monitoring tools, and business connections, Esmeralda was able to transform a modest operation into a thriving enterprise. Today, she manages 1,100 laying hens, a more than tenfold increase from when she first started poultry farming. During peak production periods, her flock reaches a 95% laying rate.

Esmeralda's eggs now supply local schools, nearby stores, and families across her community, helping improve access to a nutritious source of protein while supporting the local economy. Her business also sustains one permanent position and creates seasonal employment opportunities, generating income that can be reinvested into future growth.

But Esmeralda's impact extends beyond production figures. Her rigorous focus on quality and continuous improvement has made her a source of inspiration for other farmers who see new possibilities for their own futures. Her story is just one example of how Global Communities is creating pathways to economic mobility that can endure for generations.

Shared Prosperity, Lasting Impact

Financial inclusion is about more than individual success. It is about expanding who has access to opportunity and who benefits from economic growth.

When people have access to financial services, markets, training, and trusted networks, they are better positioned to invest in their livelihoods, navigate economic shocks, and pursue their goals with greater confidence. A poultry farmer can expand production. A small business owner can hire employees. A savings group can help members invest in education, housing, or new enterprises. In many cases, the benefits extend well beyond a single household, creating new possibilities for others and contributing to stronger local economies.

At Global Communities, we work to ensure that economic opportunity reaches people who have historically faced barriers to participation, including women, smallholder farmers, young entrepreneurs, and underserved communities. By strengthening local markets, expanding access to finance, and supporting community-based financial systems, we help more people build assets, generate income, and exercise greater control over their economic futures.

As families build financial stability, entrepreneurs create jobs, and local businesses grow, communities become stronger and better equipped to pursue their own priorities. At its core, financial inclusion is about ensuring that more people have a stake in economic progress and the opportunity to contribute, invest, and succeed.





Financial Inclusion

by the Numbers



44,000+
people participated in community savings and loan groups over the past two years

$1.3 million+
saved for communal use by savings and loan groups during the past two years

10 million+
people have received loans through financial inclusion activities in Jordan since 1998

65,000+
jobs co-created in Iraq since 2003 through financial inclusion activities

451,000+
loans disbursed through Vitas Iraq, A Global Communities Partner

These figures reflect cumulative and multi-year results from Global Communities' financial inclusion programs and partnerships and are not limited to fiscal year 2025. Significant funding disruptions affected many programs in 2025, but these metrics demonstrate the lasting impact of investments made over time and the foundation that makes building together for what's next possible.

HUMANITARIAN ASSISTANCE

Where Recovery Begins

For families affected by conflict, disaster, and displacement, recovery often starts with the smallest signs of stability: a safe place to sleep, clean water to drink, reliable access to food, or the chance to return home. These moments may seem simple, but they mark the beginning of a much longer process of piecing daily life back together and restoring confidence in the future. From those first urgent needs through the longer journey of rebuilding, Global Communities works in tandem with those most affected to help make progress possible.

In 2025, communities around the world confronted ongoing conflict, displacement, food insecurity, and climate-related disasters while the humanitarian sector faced profound uncertainty. Despite disruptions that affected programs and partners across the aid system, we continued working alongside local organizations to deliver critical support in some of the most challenging environments. This included communities near active front lines and areas where access to essential services remained limited.

Across emergency response, early recovery, and resilience-building efforts, we focused on restoring stability while also building together for what's next.





A Bright Future for Syria

When Fadia Ghara returned to her hometown of Kafr Sajna in 2025, she found the school where she taught English transformed by years of conflict. The classrooms had been damaged, and the desks, supplies, windows, and doors that once welcomed students each day were gone. After years of displacement, the place where children learned and teachers inspired the next generation no longer felt like a school.

Yet amid the destruction, Fadia saw an opportunity to look beyond what had been lost and toward renewal.

Through Global Communities' Lifesaving Interventions for Emergencies (LIFE) program, restoration efforts are helping communities like Kafr Sajna rebuild the foundations of daily life. Funded by the U.S. Department of State and now in its third year, LIFE continues to provide lifesaving assistance in camps for internally displaced people while expanding support in areas of return and host communities. The program also helps families rebuild through agricultural assistance, shelter and infrastructure repairs, and livelihood opportunities designed to help people return safely and with dignity.

For Fadia, the restoration of her school represents far more than repaired walls and replaced windows.

"This will surely have a positive impact on us, both as students and teachers, so that we can build a bright future," she says.

Her optimism reflects a pivotal moment for Syria. Since December 2024, millions of refugees and internally displaced people have begun returning to their communities, marking a new chapter for the country.

Global Communities is proud to stand alongside local partners and communities as they seize this opportunity to rebuild, ensuring that the hope symbolized by a restored classroom is matched by the support families need to stay and thrive.

Progress Amid Uncertainty

While Syria entered a new chapter in 2025, people in Gaza and Ukraine continued to

confront immense challenges with no clear end in sight. Across both contexts, Global Communities worked with local partners to help meet urgent needs, preserve essential services, and advance longer-term recovery.

In Gaza, Global Communities combined emergency assistance with investments designed to strengthen resilience. In addition to large-scale food and nutrition programming, we collaborated with local civil society organizations, businesses, and private-sector partners to support livelihoods, preserve agricultural production, and expand economic opportunity. From helping women build skills and earn income through cash-for-work initiatives to supporting enterprises delivering essential services, our approach recognized that families need opportunities not only to cope, but to maintain their dignity and economic independence.

In Ukraine, Global Communities and partners helped families navigate another year of war while continuing to strengthen the foundations for the future. Across the country, we helped small businesses reopen, expanded livelihood and employment opportunities, and worked with local organizations and civic leaders to maintain essential services amid ongoing disruption. These efforts helped meet immediate needs while keeping local economies functioning and creating greater stability for families and neighborhoods. In a context where uncertainty remained a daily reality, our work focused on helping people regain a sense of security.

In 2025, one of our greatest strengths proved to be something that cannot be built overnight. Years of partnership with local organizations, community leaders, and institutions enabled a rapid, locally informed response. When programs were disrupted and long-standing sources of support became unavailable, those relationships created space for collaboration and solutions grounded in firsthand knowledge. Trust and established networks proved just as important as funding and technical expertise. For many people who feared that everything familiar had been lost, those signs of restoration became a source of hope. Together with local partners, Global Communities helped ensure that, even in the midst of crisis, life could be about more than survival.



Humanitarian Assistance
by the Numbers

130,000+
displaced people in Syria received clean water and sanitation services

112,000+
people in northwest Syria received cash assistance, food vouchers, and bread to help feed their families

72,000+
food baskets provided to help families meet their basic food needs in northeast Syria

1 million+
people in Gaza reached with lifesaving food assistance

103,000+
women and children in Gaza received vital nutritional supplements

76,000
Palestinian children received emergency nutrition support during ongoing displacement

14,000+
displaced people in Gaza received shelter materials, clothing, and other emergency essentials

41,000+
people across seven regions of Ukraine received emergency assistance, shelter, and livelihood support (January 2024 - July 2025)

$590,000
in grants to help entrepreneurs reopen small businesses, create jobs, and restore local economies in Ukraine (January 2024 - July 2025)

Some of these figures reflect cumulative and multi-year results from Global Communities' humanitarian assistance programs and partnerships and are not limited to fiscal year 2025. Significant funding disruptions affected many programs in 2025, but these metrics demonstrate the lasting benefits of investments made over time and the strength of the partnerships, systems, and local networks that help communities navigate periods of crisis and recovery.

FOOD SYSTEMS

Nourishing Futures Together

A meal at school can do so much more than satisfy hunger. It can help a child concentrate in the classroom, create a market for local farmers, and bring people together around a shared investment in the next generation.

Food security relies on the systems that move food from fields to families. They connect people, institutions, and local organizations in ways that influence whether communities can thrive in the face of drought, economic uncertainty, and other challenges.

These relationships and networks are at the heart of strong food systems.

By strengthening the ties between local producers, schools, families, and governments, Global Communities works alongside communities to improve nutrition, expand opportunities, and build food systems that are locally led and designed to last.

In 2025, amid significant disruptions across the humanitarian and development landscape, we continued working with farmers, families, educators, and local leaders to strengthen food production, expand access to nutritious meals, and support the systems that underpin health, education, and economic opportunity. Around the world, those investments made hope tangible and reinforced the connections that help communities grow, adapt, and confidently plan for the future.









Lessons in Impact from Madagascar's Androy Region

In Madagascar's drought-prone Androy region, access to nutritious food, quality education, and community well-being are closely connected. Through Mianatra ("Learn" in Malagasy), a McGovern-Dole International Food for Education program funded by the U.S. Department of Agriculture, Global Communities worked with parents, teachers, farmers, local leaders, and government partners to strengthen both nutrition and learning through school meals.

Through training and dialogue facilitated by the project, families were encouraged to take a more active role in their children's education and explore new ways to support schools, share responsibilities at home, and invest in opportunities that could benefit future generations.

In Tsihombe district, fathers started helping prepare school meals and taking on a greater share of household responsibilities, reducing the burden on mothers and helping create more opportunities for children to attend school and focus on their education.

One father explained their motivation simply: "We do it to show our children that men and women have the same rights and the same abilities. We want them to grow up in a more equitable society."

In neighboring Ambovombe district, another father mobilized his savings and loan group, where members pool resources and support one another financially, to improve local learning conditions. Together, participants raised chickens and grew vegetables to generate income, using the proceeds to renovate a preschool. Their next goal is to provide financial support for teachers whose positions are not subsidized.

Across participating communities, fathers became more engaged in school activities and household responsibilities, creating an environment where children were better able to remain in school and succeed. Community members described the change as transformative, not just for students, but for everyone involved.

These examples represent just a measure of the impact that Mianatra has had across southern Madagascar. By the end of 2025, the project had delivered more than 14.2 million meals to 56,800 students in 162 schools. Beyond improving nutrition, communities strengthened their ability to sustain the systems that will help more children learn, grow, and thrive.

A Shared Investment

Madagascar's story reflects a reality that informs our approach worldwide; no single part of a food system can succeed on its own. The choices made in homes, on farms, in local markets, and in government offices affect one another, often in ways that are easy to overlook until one part of the system comes under strain.

Global Communities works across multiple parts of the food system at once. From supporting local producers and improving school meal supply chains to working with communities and governments, we help create stronger connections between food production, nutrition, and education. These efforts expand access to nutritious meals, increase market opportunities for producers, and support healthier, more resilient communities.

At their best, food systems demonstrate a shared investment in every person within a community. When farmers have access to reliable markets, schools can source food locally. When school meals programs thrive, children are healthier and more likely to stay in school. And when communities take ownership of these systems, the benefits extend beyond a single harvest or school year. That understanding, and the commitment it inspires, is essential to building together for what's next.

Food Systems
by the Numbers

2 million+
students received nutritious school meals through Global Communities-supported programs worldwide

13,000+
metric tons of U.S. agricultural products delivered to school meals programs worldwide

3,500
schools supported with nutritious meal programs, health education, and hygiene promotion

These figures reflect cumulative and multi-year results from Global Communities' food systems programs and partnerships and are not limited to fiscal year 2025. Significant funding disruptions affected many programs in 2025, but these metrics demonstrate the impact of investments made over time and the communities, partnerships, and systems that continue to sustain this work.





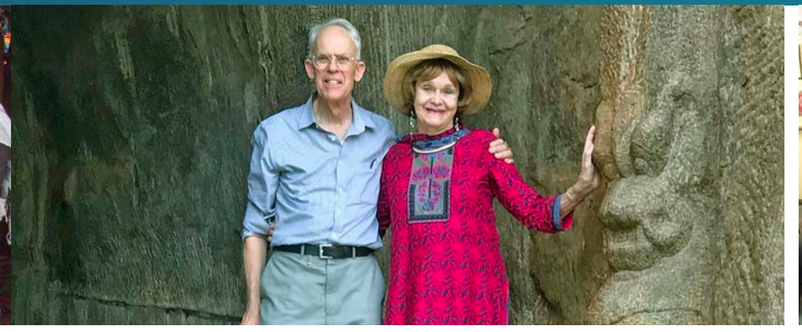




DONOR IMPACT:
Alice & Doug Diamond

> "We really want to demonstrate the inherent worth of every individual in the world and how we are all interconnected."
>
> — Alice Diamond




A Legacy of Hope

For Alice and Doug Diamond, philanthropy was never simply about making a donation. It was about investing in people, expanding their understanding of the world, and creating opportunities for others. Throughout their lives, they sought to leave the world better than they found it.

Over the years, Alice and Doug became known for their thoughtful support of organizations working to strengthen communities both locally and globally. Guided by values of equity, opportunity, lifelong learning, and human dignity, they invested in causes spanning health, education, social justice, arts and culture, civic engagement, and international development. Their giving reflected a simple but powerful belief that every person matters, and each of us has a role to play in creating a better future for children and families, today and for generations to come.

That belief was reinforced by a shared passion for exploring the world. Together, Alice and Doug traveled to more than 160 countries over the course of their lives, seeking to understand different cultures, perspectives, and ways of life. Those experiences deepened their conviction that, despite our differences, people everywhere share many of the same hopes and dreams: healthy families, thriving communities, and better opportunities for those they love.

The Diamonds were introduced to Global Communities by fellow donor and longtime friend Norm Hapke. They immediately connected with our community-led approach and breadth of work. Reflecting on that first connection, Alice shared: “What resonated most is the way Global Communities addresses the interconnected challenges facing children, families, and communities, aligning with many of the causes we have always championed.”

From health and education to women's empowerment, economic opportunity, and clean water, the Diamonds felt a profound responsibility to use their resources and influence to affect positive change in San Diego and worldwide.

Their first glimpse into Global Communities' work came during a visit to Nicaragua, where they met women participating in financial savings groups, learned about economic empowerment initiatives, and saw firsthand how access to clean water was transforming daily life for families. What they witnessed was not charity imposed from the outside, but communities leading their own solutions. That experience became the foundation of a lasting partnership.

Over the years, Alice and Doug sought opportunities to visit Global Communities programs wherever their travels took them, including Guatemala and India. They met women building businesses, families accessing vital services, and communities creating sustainable change from the ground up. Their commitment also extended close to home in San Diego, where they supported maternal health and youth empowerment programs that create opportunities for local children, youth, and families. Through these experiences, they observed time and again that meaningful progress happens when local people have the tools, resources, and agency to shape their own future.

Their generosity extended far beyond financial support. Alice and Doug were deeply engaged philanthropists who believed in asking questions, building relationships, visiting programs, and learning alongside the organizations they supported. Whether championing scientific research, supporting libraries and cultural institutions throughout San Diego, investing in community initiatives, or funding international development efforts, they approached each partnership with curiosity, compassion, and a determination to make an intentional and enduring impact.

For decades, the Diamonds pursued this work side by side. Doug's passing last year marked the loss of an extraordinary philanthropist, world traveler, and advocate for communities around the globe. Yet the principles that guided their giving continue to shape Alice's leadership and stewardship, ensuring that the values they shared remain a force for good.

Alice shared that the goal she and Doug always held was simple: "To leave the world a better place than we found it."

We are honored to be part of Alice and Doug's philanthropic journey. Their story shows what is possible when generosity is paired with thoughtful engagement and purposeful action. While Doug is dearly missed, the legacy they built lives on through Alice's unwavering commitment to the causes they championed and an abiding belief in our shared humanity. In her words: "We really want to demonstrate the inherent worth of every individual in the world and how we are all interconnected."

DONOR IMPACT: Sanofi

> "This project did not just give me medicine... It gave me my future back."
>
> — CARE4CVD program patient

Bringing Lifesaving Care Closer to Communities in Togo

Cardiovascular disease (CVD) and diabetes are among the world's leading causes of illness and death. Yet for many people in Togo, preventive care remains out of reach due to financial barriers, long distances to health facilities, and limited access to routine screening and treatment. As a result, many people live for years without knowing they have high blood pressure or diabetes until a stroke, heart failure, kidney disease, or other life-threatening complications arise.

Recognizing this urgent need, Sanofi's Global Health Unit partnered with Global Communities and Togo's Ministry of Health to launch CARE4CVD, an initiative that brings cardiovascular disease and diabetes prevention, screening, and treatment services directly into communities. Working across the districts of Golfe, Agoè-Nyivé, Tchaoudjo, and Tchamba, the program is helping people identify risks earlier, access timely care, and prevent serious complications before they occur.

Since launching in 2025, CARE4CVD has screened more than 200,000 people for hypertension and 56,000 people for diabetes, identifying thousands of previously undiagnosed cases and connecting patients to treatment. The program has also reached nearly 36,000 community members through health education and awareness activities that promote healthier lifestyles and earlier care-seeking behavior.

A Screening That Changed Everything

For months, a market vendor in Togo lived with persistent headaches, dizziness, and fatigue. Each day, she opened her stall before sunrise and worked long hours to support her family. Like many people in her community, she assumed her symptoms were simply part of aging and working hard.

Everything changed when a CARE4CVD community health worker offered a routine blood pressure screening at the market where she worked. The results showed that her blood pressure was dangerously high.

"I was shocked. I had no idea that I was living with such a serious condition," she recalled.

She was immediately referred to a local health center, where she received a diagnosis and began treatment before her condition could progress to a stroke, heart attack, or other life-threatening complication. Today, her blood pressure is under control, and she has returned to managing her business, caring for her grandchildren, and participating fully in community life.

"This project did not just give me medicine," she said. "It gave me my future back."

A Partnership Delivering Results

Her story is one of thousands made possible through Sanofi's investment in community-based health care. By bringing essential health services into markets, neighborhoods, and households, CARE4CVD is helping remove barriers to care and giving more people the opportunity to live longer, healthier lives.

As Dr. Eunice Tafam-Nankap, Access Lead Africa, Global Health Unit at Sanofi, explains: "The true success of CARE4CVD is not only measured by the number of people screened, but by the lives changed. When health services reach people where they live and work, barriers to care are reduced and opportunities for healthier lives are created."

She adds: "Through CARE4CVD, we have seen how strong partnerships can accelerate progress against cardiovascular disease. By combining the expertise of the Ministry of Health, Global Communities, health care providers, and community health workers, we are creating a sustainable model that can help transform cardiovascular health outcomes across Togo."

In addition to expanding access to lifesaving screening and treatment services, CARE4CVD is strengthening the capacity of health workers, increasing community awareness, and reinforcing referral systems that connect people to quality care. Through sustained collaboration and local ownership, the program is helping lay the foundation for healthier, more resilient communities across Togo. Its success offers a promising model for expanding cardiovascular disease and diabetes prevention and care to reach even more people in Togo and beyond.

Thanks to Sanofi's investment and commitment to innovative community-based health care, CARE4CVD is demonstrating that when care is brought closer to where people live and work, lives are saved, families are strengthened, and lasting improvements in health become possible.



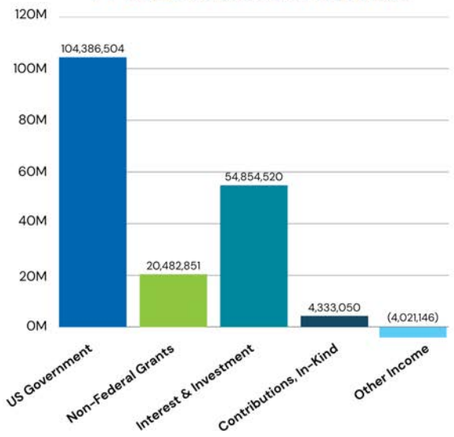
OUR FINANCIALS

Our reputation is built not just on results, but on how we achieve them: with transparency, fiscal discipline, and deep respect for the resources entrusted to us.

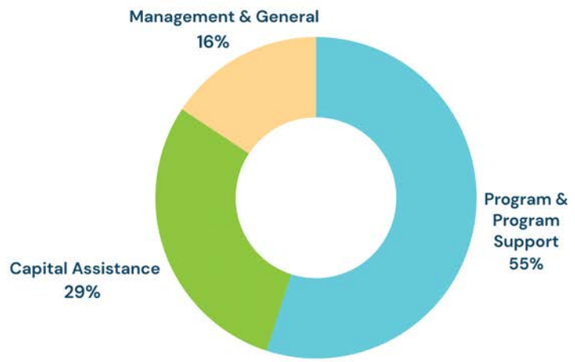
	FY 25	FY 24
Revenue	**180.0**	**247.4**
Expenses	**212.7**	**255**
Year End Operating Results	**-20.5**	**-6.7**
Change in Net Assets	-32.7	-7.6
Less Change in With Donor Restrictions	-12.2	-0.9
Total Net Assets	**138.3**	**171.6**
Without Donor Restrictions	108.5	129.6
With Donor Restrictions	29.8	42
Liquidity/Current Ratio	**2.7**	**2.8**
Program Services & Program Support	**55%**	**61%**
Capital Assistance	**29%**	**23%**
Management & General	**16%**	**16%**

For the periods ending Sept. 30, 2025 and Sept. 30, 2024.
Revenue, Expenses, Year End Operating Results and Net Assets are presented in Millions.

FY 2025 Sources of Revenue



FY 2025 Resource Allocation



BOARD OF TRUSTEES

Members of the Global Communities Board of Trustees between October 1, 2024 and September 30, 2025.

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